Key Performance Indicators

The key performance indicators are summarized in the table below.

(Unit: 100 million yen)

Category	End of FY2010	End of FY2011	End of FY2012	End of FY2013	End of FY2014
Ordinary income	12,545	12,031	10,490	10,009	9,438
Interest on purchased loans and loans	10,365	9,481	8,547	7,687	6,941
Ordinary expenses	12,985	10,823	8,479	7,644	6,827
Interest expense on borrowings and bonds	9,151	8,910	6,715	5,999	5,247
Net income (△ loss)	△ 366	1,323	2,092	2,459	2,824
Outstanding balance of purchased loans	64,372	86,099	99,827	109,818	116,394
Outstanding balance of loans	253,473	213,555	180,714	154,191	132,404
Outstanding balance of borrowings	215,640	176,447	153,748	132,017	110,767
Outstanding balance of bonds	118,555	131,452	139,190	142,733	143,518
Capital	6,977	6,567	6,706	7,050	7,117

